

9 L F H & K D Q F H S R U W W R



June 2020

The announcement of National Alert Level 1 on Monday 8 June was good news for the University as it advanced the final stages of our move from the Emergency Operational Committee to normal operations

joint Ara Institute of Canterbury and UC Nursing programme continued to support local health efforts by working in aged care and general practice. Other students joined UC Student Volunteer Army to provide childcare for health professionals and support vulnerable people in our community.

Professor Stephan Lukosch from the HITLab NZ and Associate Professor Tobias Langlotz from the University of Otago, with support from Tourism NZ, have successfully secured the hosting rights for the 2022 Institute of Electrical and Electronics Engineers Conference on Virtual Reality and 3D User Interfaces. This makes Christchurch the first city in the southern hemisphere to host the JDWKHULQJ RI RYHU YLUWXDO UHDOLW\ H[SHUWV IURP D most prestigious virtual reality conference.

Since 2 June 2020, paediatric FOLHQWV DQG WKHLU ZK—QDX IURP WKH & D have been able to receive hearing aid fitting and rehabilitation in the newly upgraded Speech and Hearing Clinic at UC. This contract provides the opportunity to engage locally with resourced

Māori, Pacific, and Diversity and the Deputy Vice-Chancellor (Academic) is a multifaceted approach that supports academic readiness within V W X G H Cultural Framework.

In support of better student retention and progression, the College of Engineering continues to seek to rationalise its offerings, reduce the number of electives and make pathways clearer for students. Recently the Civil Engineering Department has been looking to revise the curriculum of Civil Engineering and Natural Resources Engineering, which will resolve some course overlap issues.

The College of Education, Health and Human Development has identified a clear education development plan that outlines strategic programme redesign/refresh and new programme development aligned to the Strategic Vision to provide accessible, flexible and future-focused offerings. This includes current efforts to refresh and revise three undergraduate offerings: Sport Coaching, Health Science and the Bachelor of Teaching and Learning (Early Childhood and Primary) and the addition of the Youth Development pathway in the Bachelor of Youth and Community Leadership. The work is being guided by stakeholder consultation, and review of benchmark and peer institutions, as well as the need to align with relevant professional body regulations. A feature of the Education development plan is collaboration with the College of Science through the Health Workforce Workgroups to develop a doctoral pathway for nursing and other health professionals as well as a suite of microcredentials identified through community and stakeholder consultation.

Research – Impact on a Changing World

UC is continuing to support research and innovation in response to COVID-19. Distinguished Professor Geoff Chase has been successful in receiving funding from the Ministry of Business,

skills and assessments in secondary schools; Dr Tracey Millar project is 'Writing wrongs in academic literacy development: Narrowing the academic writing achievement gap in New Zealand'; and Dr Andrea Delaune is proposing an investigation of the notifiable partnerships in early learning.

Professor Andy Phelps in the HITLab has secured a book deal with Taylor and Francis on many aspects of games design and psychology. The first half of the book establishes a design framework built on psychology, game studies and design theory while the second half is a practical examination of our theoretical framework as applied directly to successful (or perhaps unsuccessful) games.

People – Nurturing Staff, Thriving Students

Colleges and service users. For example, Nicole Anfang (Business School Postgraduate Student Advisor) and Brad Cottam (Business and Law Outreach Coordinator) participated in the virtual science, technology, engineering and mathematics (STEM) careers fair. They recorded a short video for their well-attended Q&A session explaining why STEM students might want to complete a business course qualification and outlining possible options and combinations.

A second example is the Business Development Programme, which started on 18 May. To support the new online students, Nicole Anfang trialled Zoom drop sessions using the waiting room function. The sessions were well-attended and student feedback was positive. Nicole has also been using Zoom to engage with prospective international students, who also appreciated being able to

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Dean of Postgraduate Research, Associate Deans and Research Manager. The
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Professor Wright (Deputy Vice-Chancellor Research) and invited academic staff as
well as dLVFXVVLRRQV RI P—WDXUDQJD 0—RUL DQG EHLQJ DQ LQ

Three UC students have won William Georgetti postgraduate scholarships, representing a third of all these scholarships offered across New Zealand. These scholarships support the studies of Maui Brennan for his M D V W H U ¶ V D W % R F F R Q L 8 Q L Y H U V L W \ % H Q M D P L and Robbie Morrison for his LLM at Duke University.

Science postgraduate geology students Kamen Engel and Sriparna Saha helped develop a demonstrator tool for the GEOL242 course. It allowed students while off campus to explore 3D rocks and see very thin slices of rock up close with interactive images taken under a microscope.

Geology PhD student Sam Davidson recently published a paper in the top tier journal Geology which dealt with part of his PhD research project based along the Hikurangi Margin, offshore from WKH (D V W & R D V W R I W K H 1 R U W K , V O D Q L G fauiking across SHU HQW subduction front G U L Y H Q E \ L Q F L S L H Q W V H D P R X Q W V X E G X F W L R Q ' through the peer review process.

Robbie Morrison, who was a 2018 LLB Hons graduate and held an internship to the US Congress in 2017, has been awarded a William Georgetti Scholarship (adding to the Fulbright Scholarship he received in 2019). While also accepted at University of Texas at Austin and Cambridge, Cornell and New York Universities, Robbie will commence postgraduate studies at Duke University in January 2021.

Looking forward to Semester 2, UC teams are working closely with UCSAW* n0.03inggraduate studies a

since 2007. She currently manages a team of 16, including 12 lawyers, and plays a critical role as a legal and operational matters. Adela has been with the CCC for the past 9 years and is looking forward to taking on a new challenge. She has a passion for the Education sector and will be joining us from Monday, 3 August 2020.

Internationalisation – Locally Engaged, Globally Networked

Two international ranking systems have reported recently. First, the Centre for World University Rankings, which is influential in Europe, has released its 2020 rankings in which UC is placed 499th among 2,000 universities, and third ranked in New Zealand. University of Auckland and Otago were ranked 263 and 341 respectively, while other New Zealand placings were Massey 614, VUW 691, AUT 1,057 and Waikato 1,075.

Second, Quacquarelli Symonds (QS), which operates one of the two most influential rankings systems in the world, has released its 2021 university institutional rankings. UC has dropped 43 places to 270 internationally, and remains marginally the fourth best ranked university in New Zealand. It dropped in all component scores, with particular decreases in academic reputation, employer reputation, and citations per academic. Five New Zealand universities dropped their QS rankings, while Auckland, Massey and AUT rose marginally. The rankings for the eight universities in descending order are: Auckland 83, Otago 184, Victoria University of Wellington 223, Canterbury 270, Massey 272, Waikato 375, Lincoln 387 and AUT 437. Professor Ian Wright is developing an action plan to reverse the decline in rankings.

In the College of Engineering, significant international awards were recently announced. Professor Misko Cubrinovski of Civil & Natural Resources has been awarded the Ishihara Lecture, which is the highest honour lecture in the field of geotechnical earthquake engineering, and Associate Professor Rua Murray from the School of Mathematics and Statistics has been recognised with a Senior Fellowship of the Higher Education Academy. Also of note is that Associate Professor Dan Zhao of Mechanical Engineering has been elected a Fellow of the Royal Aeronautical Society in the UK.

On 25-26 May, working under lockdown conditions, Professor Natalia Chaban

when the borders ~~re~~open for international students it can be done in ways that do not compromise the gains that have been made ~~in~~ ~~dealing~~ the virus.

In anticipation of resumption of international student mobility into New Zealand the International Relationships Office (IRO) is progressing a number of key initiatives as part of 8 & 1 Diversification and COVID-19 recovery efforts. The main Semester 2 recruitment focus is on retaining students who are studying online, and converting students who have existing offers or have deferred offers from Semester 1. There is encouraging interest in the online to on-campus pathways in programmes such as Master of Applied Data Science and the suite of Business ~~master's~~ offerings

The QHZ 3:RUOG 1V %HVW &KRLFH' PDUNHWLQJ FDPSDLJQ LV C messaging about the opportunity for international students at UC for personal development, transformation and change. This campaign is a key part of efforts to build the profile of UC online and among agents in diversification markets such as Vietnam, Indonesia and Taiwan.

The UC Business School 1V :K—QDX SLS Rnew DipaPve for Semester 2020 to be GHOLYHUNG DV SDUW RI WKH %XVLQHVV 6FKRRO 1V μ% XV0H this programme are to support the wellbeing and success of international students to foster a truly international student experience (especially in a COVID-19 world where outbound student mobility is not an option for the foreseeable future). New, international students (who will be based offshore) will be connected with current students of various nationalities through weekly online meetings to practise their English language skills and build social connections. The programme is intended to foster a sense of belonging among new international students and to enhance the cultural competence of all participants.

Organisational Efficacy

Student recruitment is a key focus for the balance of this year and beyond. We kicked off a digital campaign for the adult market on 16 May and launched the first iteration of the 360-degree campus tour. The accommodation guide along with 360-degree virtual tours is being finalised to be ready IRU 8 & 1V ILUVW FRPSOHWHO\ RQOLQH GRPHVWLF UHFUXLW

The series of virtual Hui Tairanga Information Evenings over the last three weeks is almost complete and has seen strong uptake and positive feedback. Numbers attending were similar to last \HDU-11 events. We are learning from the lockdown experience and virtual information evenings will certainly stay on the agenda for 2021. Both for regions the Liaison team is not able to visit physically and/or prospective students who cannot attend their local evening.

Approximately 51% of those checking in to virtual Information Evenings viewed the aFFRPPRGDWLRQ YLGHR , QWHUHVW LQ 7XSX—QXNX DW WKH campaign will launch in mid-June to promote our new hall of residence for 2021.

UC Foundation income to date is \$4.1 million, with 525 donations from 306 donors and distributions of \$12 million in the year to date. Kono Iti, the emergency student relief fund administered by UCSA, has raised \$67,000 in donations and pledges to support students. UC is GHYHORSLQJ VWUDWHJLHV DQG SURFHVVHV WR VXSSRUW 8 grants for learners

The forecast financial deficit for this year remains around \$9M. A new financial targets has been communicated to SLT with the aim of getting this deficit (871 10047 to S)-5(L)11(T w)3(it)-d(e)40

savings. From a cash point of view we are tracking \$8.6M behind budget but we still retain a healthy cash balance.

Forecast EFTS for 2020 are still unfavourable to budget by 826 EFTS of which 510 EFTS relate to International students. This equates to a revenue drop of \$18.3M against budget. However we are still up on the 2019 year by \$4.2M in revenue and 32 EFTS.

The IT review by Tenzing has been completed and is now out for consultation with Services staff. After that, a change proposal will follow a consultation process. A Chief Digital Officer role is currently being recruited to lead the IT team to enable the delivery of a number of aspects of our new Strategy.

The Robotics team continue to deliver new bots to reduce administrative workload and pain points for processes across UC. UC is currently implementing bots for human resources processes and contact tracing.

The outcome of a change proposal for Facilities Management was announced to staff recently. This involves a move away from the Learning Resources departments of Capital, Facilities

