on 15 December before most staff began a well-deserved holiday break.

At the end of last year we received the Academic Quality Agency's Academic Audit report for University of Canterbury. It was pleasing to see the long list of commendations and affirmations, and the confirmation that "UC meets, and in many areas exceeds, the outcomes and standards of a university of good international standing". Given the direction we have pursued since 2019, I was especially pleased that "The Panel commends the University's consultative and engagement-oriented approach to strategy development and change, led by the Vice-Chancellor and reflected throughout the University"



Kate Brooks will join the Facilities Management Team in February as Asbestos Manager. Kate, a qualified asbestos specialist whose last role was with the Canterbury District Health Board, will head up a new FM Health and Safety team that will also have a generalist health and safety role, and a building compliance role.

The first virtual wellbeing seminar of the year, offered in late January, was "Power up the Positive: Harness the Benefits of Positive Emotions". This workshop focussed on emotions that boost creativity and productivity, improve health and reduce stress. Participants learnt strategies to experience these emotions more often, and how to reset to use them when needed.

A new online course on Te Reo basics is available to all staff. The programme has seven modules and an average completion time of twelve hours.

The Accommodation Services and Facilities Management teams have refurbished a number of houses on campus so that they can be used as student accommodation. This will provide approximately 60 additional beds for non-first year students, thereby freeing up space in the student halls. The houses will be managed by Unilodge.

UCSA ran a Summer Series of social events throughout January and early February. This included a picnic for Postgraduate students.

On 1 December we celebrated the achievements of 90 academic and professional staff at Hui Whakam nawa| Celebration of Success. The awards spanned newly appointed professors, Values Awards, Health, Safety and Wellbeing Awards, Sustainability Awards, Teaching Awards, Early and Emerging Career Awards, Capability Development Awards, HEA fellows, Teaching scholarships and Long Serving staff. National awards including Ako Aotearoa teaching awards and Royal Society awards were also recognised on the day.

We ended 2023 with global recognition for *Sure to Rise: The Edmonds Story* by Peter Alsop, Kate Parsons and Richard Wolfe (Canterbury University Press, 2023) being announced as the winner in the Culinary History category in the Gourmand 2023 World Cookbook Awards.

Our summer school program continued with the hosting of 130 attendees from articulation partner universities in China, at our two-week experiential Global Competency Development Program in January. The program aims to promote our degree and study abroad programs to prospective students, and is a key marketing activity for our international education function.

Executive Dean of Engineering, Saurabh Sinha, along with Pedro Lee, Associate Dean Engineering, and Assistant Vice-Chancellor Brett Berquist attended the Australian Education Management Group's Hand in Hand Workshop on 31 January. They met with senior representatives of Australian, US, UK and New Zealand Universities that operate successful transnational education programs, to better inform UC's transnational education planning.

The University is in the process of Audit NZ undertaking UC's external audit for the financial year end 31 December 2023.

After discussion and review, the UC Council decided to modify the University's Key Performance Indicators (KPIs) in the UC Investment Plan 2022-2024 to better reflect realistic stretch targets in the post-COVID educational environment. This change to the Investment Plan (a statutory requirement) was submitted to the Tertiary Education Commission (TEC), and the Commission approved these changes in November 2023.

UC's progress in transforming its digital architecture and capabilities was recently recognised by the CIO magazine. The Chief Digital Officer, Michael Oulsnam, was ranked 8th in the top 50 CIOs in Technology in New Zealand. The position reflects the significant delivery and progress of the Digital Services team in the past 3 years. During the same ceremony our Chief Information Security Officer, Rudo Tagwireyi, was awarded the *Next CIO* award by CIO magazine. This award recognises Rudo's extensive work to transform UC's digital security and risk management, having led the Security strategy and programme.

Digital Screen Project facilities ready for Semester 1 are Enhanced Learning Spaces in t karo, Digital Production Studio Facilities and Innovative Virtual Production Sets.

The Ann Ballin building project has achieved practical completion and the building was handed back to the School of Psychology, Speech and Hearing in January. Staf have provided positive feedback on their refreshed environment. The building will be ready for teaching from the start of term two as planned.

With our continuing commitment to the United Nations' Sustainable Development Goals (SDGs), I am pleased that Te Kura Umanga | University of Canterbury Business School has been selected as one of the new cohort of Principles for Responsible Management Education (PRME) Champions for 2024-2025. As well as recognition for delivering value for business and society at large, PRME Champion status represents the UC Business School's commitment to work collaboratively to develop and promote activities that address shared barriers for the PRME community, with sustainability an important pillar of this work. The UC Business School joins 47 international Business Schools as PRME Champions.

In a major milestone, the boilers on the llam campus were commissioned to burn biomass at the end of 2023, as the conversion from coal burning is now complete. Final touches, such as new asphalt, are being finalised in the delivery yard to restore the area to a clean working site now the contractors have finished. This conversion removes a considerable proportion of the llam campus carbon footprint.

UC received top results in the annual QS sustainability rankings for 2023. In addition to an overall ranking of 86, UC is placed in the top 10 worldwide for environmental education.

Associate Professor Elizabeth Macpherson, from the Faculty of Law, won the Advancing Sustainability Research Award for her contribution to environmental and natural resources law, and her focus on addressing global environmental challenges. School of Forestry Associate Professor Justin Morgenroth won the Advancing Sustainability Knowledge Award for his work over the past decade, taking first-year Forestry students to the P harakekenui Styx River in tautahi Christchurch to undertake restoration plant ^ap